

The Global Distribution of New Drug R&D Cost: Does the Rest of the World Free Ride?

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Abstract

What is the message? If non-U.S. countries, i.e. all countries in the rest of the world (ROW), were to contribute more toward drug development costs, the impact on the number of new drugs, health improvements, and consumers' surplus worldwide would be modest. Conversely, if U.S. prices were cut to ROW average levels or to the marginal cost, the impact on the flow of new drugs would be substantial.

What is the evidence? An examination of new FDA-approved drugs in the 2010's to determine the ROW contribution share to these new branded drugs, and whether the contribution varied across drugs based on their total revenues and drug type.

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Introduction

New, effective branded drugs are usually sold in developed countries around the world, but the largest market for such drugs is the United States. Nearly all countries in the rest of the world (ROW) have controlled or regulated the price a drug firm can charge if its drug is to be sold in that country, whereas in the United States there have been – and still are – no national limits on the prices or revenues that can be collected (Kyle, 2007). As is well known, the U.S. market supports a disproportionate share of global drug revenues; U.S. drug spending per capita on branded drugs is the highest in the world (Lakdawalla et al., 2008). This means that, relative to population size, U.S. buyers contribute proportionately more to drug firm profits than ROW. Those current profits both incentivize future R&D and provide a return on past R&D.

Higher U.S. prices have led to bipartisan complaints from Republican and Democratic administrations, concerned that countries in ROW with incomes per capita similar to that in the U.S. are inappropriately free riding on payments by Americans. Not only is this pattern alleged to be unfair (by some subjective definition of fairness), but it is also alleged to be economically inefficient because it reduces the expectations of future profits that provide incentives for firms and outside investors to invest in new drug development. The Trump Council of Economic Advisors claimed that ROW countries free ride by seeking to pay only the marginal cost of production and distribution of drugs, making no contribution to global R&D (CEA, 2018).

Prior research provides convincing evidence that unit list prices are much higher in the U.S. than in ROW for branded drugs (Mulcahy et al, 2021). Because drug use per capita does not vary much with prices, there is also a higher contribution to total profits by the U.S. than ROW; the U.S. market was estimated by the Council of Economic Advisors (2018) to contribute 66% or more of global (U.S. plus other developed countries) profits. Both the Trump and Biden administrations have regarded this pattern as one that needs correction. Roughly speaking, the Republican administration wanted ROW to pay more, while recent legislation passed by the Democratic administration intends to help American public insurers and those they cover to pay less.

To provide baseline measures of the current pattern of contributions and to assist in policy formulation going forward, we present in this paper data on the distribution of total revenues and estimated profits for a five-year window after approval for the full set of drugs newly approved by the U.S. FDA between 2014-2017. We estimate revenue (as a proxy for profits)

contributions from U.S. and ROW for this set of drugs, as well as the distribution of revenues across drugs. We then draw inferences from this analysis of the magnitude of the impact of any free-riding on the flow of new drugs, compared to counterfactuals in which ROW pays less than it currently does, or pays more toward global R&D. Because future profits expected by the drug firm at the time of R&D investments are hard to measure, and because the relationship between expected profits and the flow of new drugs is uncertain, we present a range of possible values for these alternative scenarios. We also discuss the flow of investment and new drugs under current arrangements relative to the theoretically optimal flow of both R&D and drug discovery.

Our goal was to focus on the universe of recent drug approvals, rather than on a sample of drugs for specific conditions such as cancer (Tay-Teo et al., 2019) or a random sample of older drugs (Di Masi et al., 2016). The lifetime of a patented and approved drug from approval until expiration of protection from generic competition is typically about one decade. Thus, we compare the sum of revenues in our five-year observation period to half of a benchmark estimate of R&D costs per new drug to judge whether U.S. and ROW buyers were expected to cover that cost. Note that our investment analysis focusses on revenues (price times quantity) in comparison to an estimate of R&D spending averaged across all drugs (including those which failed to make it to market). It therefore differs from the Wouters et al (2022) study that looked only at unit price and at the R&D costs of a sample of marketed drugs .

In addition to describing the fractions of recently approved drugs that were sold only in the U.S. versus sold in both the U.S. and ROW, we provide a bracketed range of estimates comparing the number and types of drugs that made it to market with the (smaller) number that would have done so if ROW only paid marginal cost as the CEA charged. We also consider the more challenging question of how many more drugs might have made it to market had ROW paid the same profit contribution per capita as did the U.S. We find that variations in ROW contributions do matter, but their likely impact is relatively modest in terms of the number of new drugs, and that those marginal drugs probably had equally modest contributions to health improvements and consumers' surplus worldwide. However, we also find that if U.S. markets cut U.S. prices either to ROW actual average levels or further to just marginal cost, the impact on the flow of new drugs would be substantial. We conclude that ROW paying its fair share would be preferable, but U.S. pricing matched to ROW contributions would be disastrous.

Methods

Variation in global public good contributions by drug

Ongoing empirical work (Frech, Pauly, Comanor and Martinez 2023) found that ROW contributions to R&D for older drugs marketed before the mid 2010's were lower than U.S. contributions but higher than plausible estimates of short-run marginal cost. Most ROW countries did contribute to the profits that can incentivize and direct production of drug innovation – a global public good. In this paper we examine a sample of new drugs with FDA approvals in the 2010's to determine the ROW contribution share to these new branded drugs, and to see whether contribution varied across drugs depending on their total revenues and drug type.

Drug sample and data sources. We obtained lists of FDA New Molecular Entity (NME) Approvals from 2014 to 2017, inclusive, from the FDA's website (U.S. Food and Drug Administration, 2022). Of these, we excluded those with orphan designation, resulting in 70 drugs. We then obtained from several sources measures of U.S. and global revenue for up to five years after approval.

First, we consulted BioMedTracker from Informa Pharma Intelligence, which is a pharma and biotech database (BioMedTracker, 2023). If revenue data were missing, we next consulted SEC 10-K company filings to locate publicly-reported drug revenue data. If both approaches failed, we searched for company annual reports as a last resort. However, data were not publicly available for drugs launched by private companies, and some public companies did not report drug-specific revenue. Of the initial universe of 70 newly approved drugs, we located data on five years of U.S. revenue and global revenues in the five-year post-launch period for 48 drugs. Table 1 lists the sample of 48 drugs we studied.

Table 1: Revenue sources of 48 non-orphan New Molecular Entity (NME) drugs with positive revenues, approved by the FDA, 2014-2017

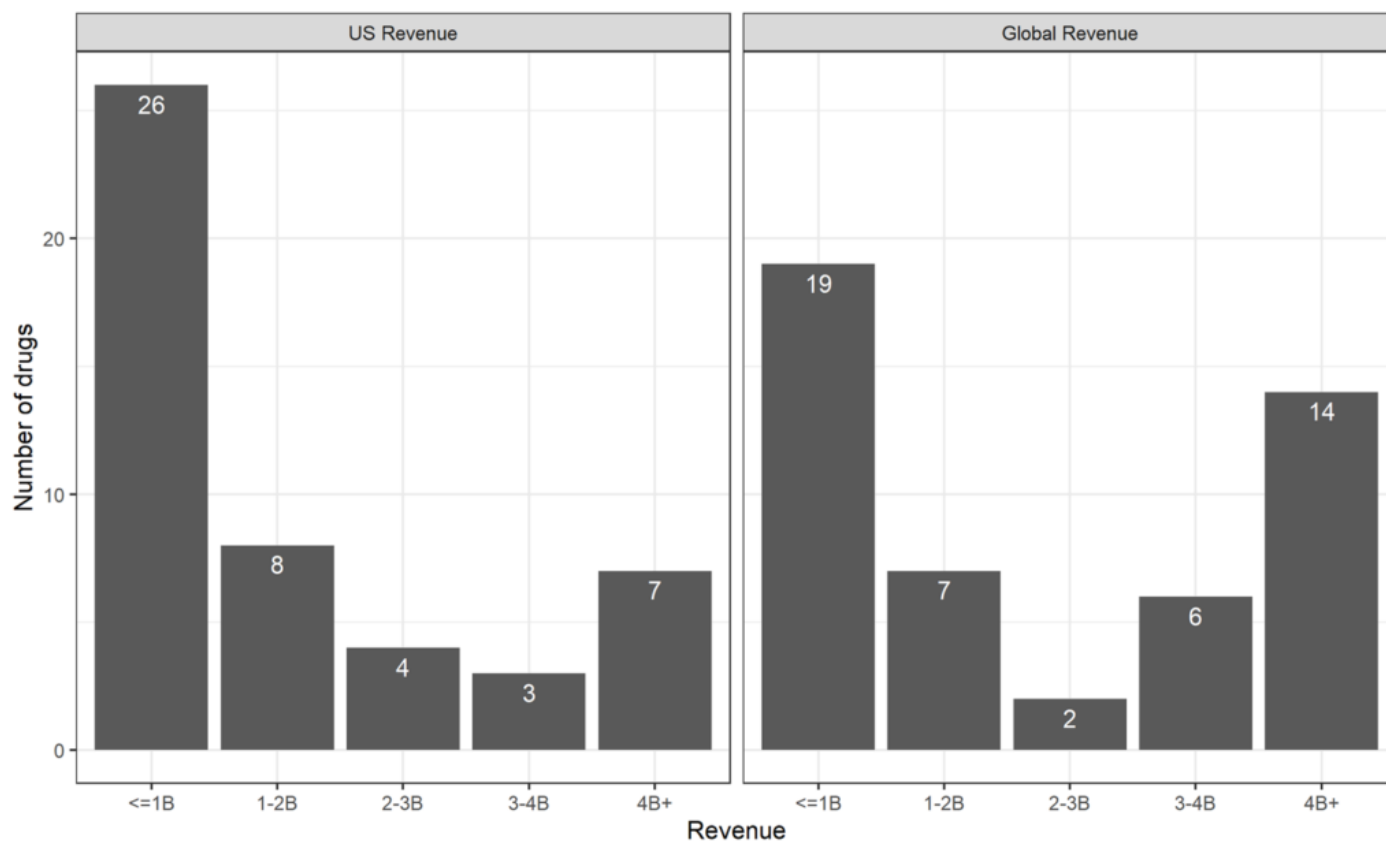
Proprietary Name	Approved Name	Approval Year	NDA Applicant	Revenue source	US Revenue (5-year, \$M)	ROW Revenue (5-year, \$M)
Farxiga	Dapagliflozin	2014	AstraZeneca	Biomedtracker	2335	3000
Otezla	Apremilast	2014	Celgene	Biomedtracker	5031	952
Dalbavancin	Dalbavancin	2014	Durata Therapeutics	Biomedtracker	249	11
Jublia	Efinaconazole	2014	Dow Pharmaceutical Sciences	Biomedtracker	613	1036
Jardiance	Empagliflozin	2014	Boehringer Ingelheim Pharmaceuticals	Biomedtracker	1457	6217
Orbactive	Oritavancin	2014	The Medicines Company	SEC filings	48	13
Belsomra	Suvorexant	2014	Merck & Co	Biomedtracker	286	490
Movantik	Naloxegol	2014	AstraZeneca	Biomedtracker	457	24
Harvoni	Ledipasvir/sofosbuvir	2014	Gilead Sciences	Biomedtracker	21199	10108
Rapivab	Peramivir	2014	BioCryst Pharmaceuticals	SEC filings	27	35
Viekira Pak	Ombitasvir/paritaprevir/ritonavir	2014	AbbVie	SEC filings	1258	2949
Zerbaxa	Ceftolozane/tazobactam	2014	Cubist Pharmaceuticals	SEC filings	63	58
Savaysa	Edoxaban	2015	Daiichi Sankyo Company	Biomedtracker	92	4068
Ibrance	Palbociclib	2015	Pfizer	Biomedtracker	15416	5037
Avycaz	Avibactam/ceftazidime	2015	Cerexa	SEC filings	331	0
Kybella	Deoxycholic acid	2015	Kythera Biopharmaceuticals	SEC filings	162	23
Viberzi	Eluxadoline	2015	Furiex Pharmaceuticals	Biomedtracker	652	7
Entresto	Sacubitril/valsartan	2015	Novartis	Biomedtracker	3076	2776
Rexulti	Brexipiprazole	2015	Otsuka Pharmaceuticals	Biomedtracker	3581	201
Daklinza	Daclatasvir	2015	Bristol-Myers Squibb	SEC filings	1259	1830
Vraylar	Cariprazine	2015	Forest Laboratories	Biomedtracker	2859	488
Lonsurf	Tipiracil/trifluridine	2015	Taiho Pharmaceutical	Biomedtracker	886	418
Tresiba	Insulin degludec	2015	Novo Nordisk	Biomedtracker	2808	1941
Aristada	Aripiprazole lauroxil	2015	Alkermes	SEC filings	718	0
Veltassa	Patiromer	2015	Relypsa	Company annual reports	409	23
Genvoya	Cobicistat/elvitegravir/emtricitabine/tenofovir alafenamide	2015	Gilead Sciences	Biomedtracker	13598	3612
Bridion	Sugammadex	2015	Merck & Co	Biomedtracker	1819	2966
Zurampic	Lesinurad	2015	Ardea Biosciences	SEC filings	7	0
Zepatier	Elbasvir/grazoprevir	2016	Merck & Co	Biomedtracker	1447	1760
Briviact	Brivaracetam	2016	UCB Pharma	Biomedtracker	873	280
Nuplazid	Pimavanserin	2016	ACADIA Pharmaceuticals	SEC filings	1147	0
Epclusa	Sofosbuvir/velpatasvir	2016	Gilead Sciences	Biomedtracker	7579	4675
Xiirda	Lifitegrast	2016	Shire Development	Biomedtracker	1269	0
Eucrisa	Crisaborole	2016	Anacor Pharmaceuticals	Biomedtracker	348	4
Trulance	Plecanatide	2017	Synergy Pharmaceuticals	Biomedtracker	289	0
Parsabiv	Etelcalcetide	2017	Amgen	Biomedtracker	1607	609
Kisqali	Ribociclib	2017	Novartis	Biomedtracker	907	1508
Symproic	Naldemedine	2017	Shionogi	Biomedtracker	36	69
Ingrezza	Valbenazine	2017	Neurocrine Biosciences	SEC filings	3354	30
Tymlos	Abaloparatide	2017	Radius Health	SEC filings	712	26
Nerlynx	Neratinib	2017	Puma Biotechnology	SEC filings	824	178
Vosevi	Sofosbuvir/velpatasvir/voxilaprevir	2017	Gilead Sciences	Biomedtracker	842	236
Mavyret	Glecaprevir/pibrentasvir	2017	AbbVie	Biomedtracker	4903	5458
Verzenio	Abemaciclib	2017	Eli Lilly and Company	Biomedtracker	2178	941
Ozempic	Semaglutide oral	2017	Novo Nordisk	Biomedtracker	7219	2391
Xepi	Ozenoxacin	2017	Ferrer International	SEC filings	1	0
Rhopressa	Netarsudil mesylate	2017	Aerie Pharmaceuticals	Biomedtracker	227	0
Giapreza	Angiotensin II	2017	La Jolla Pharmaceutical Company	SEC filings	96	16

We assume that approved drugs developed by public companies for which there is no evidence of any positive revenue had minimal sales or were not offered to any patients, and so are considered as drugs with no sales. Nine drugs that were sold by privately owned firms and did not report revenues may have had positive sales, but those sales were likely to be small.

Sales revenue and contribution to profit-based R&D incentives. The incentive for investment in research and development of a new drug idea is the profit the drug firm can expect to earn from a new drug. Revenue measures exceed profit measures because production and distribution of new drugs once launched has a positive (marginal) cost. This cost is typically thought to be small, in the range of 10 to 25 percent of U.S. revenues (Frech, Pauly, Comanor and Martinez 2023). However, these data cannot be located for either U.S. sales or ROW sales. The cost of production relative to revenue is likely to be larger for ROW than for the U.S. alone. Hence, ROW revenue may overestimate ROW contribution to profits relative to U.S. revenue. Nonetheless, comparing U.S. and ROW revenues across products should still approximately describe profitability differences across products in U.S. versus ROW markets.

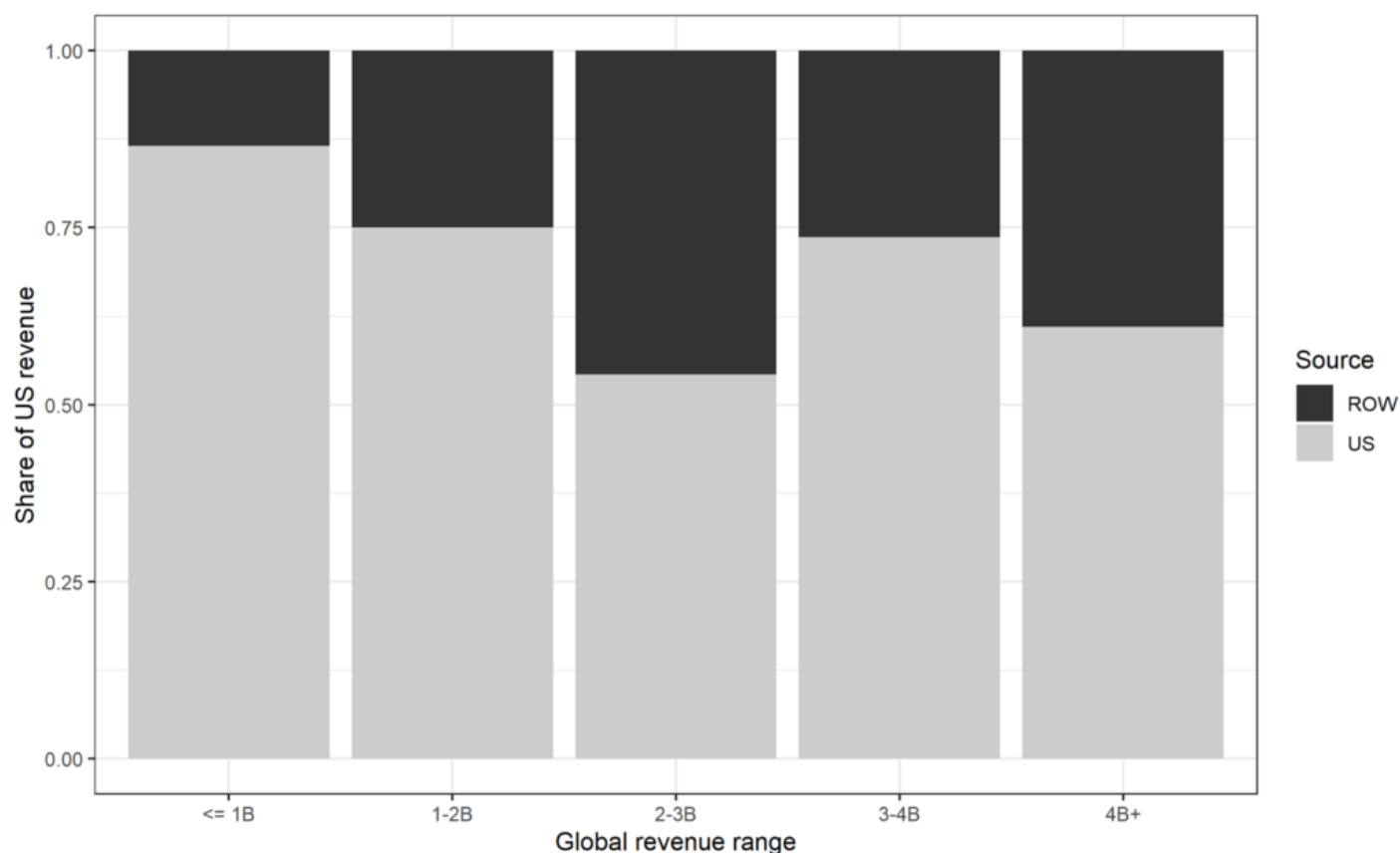
ROW revenue share across all marketed drugs. Figure 1 shows the frequency distributions of the 48 drugs by total U.S. and global revenue five years after approval. Figure 2 shows the distribution of U.S. share vs. ROW share.

Figure 1: US and Global Revenue 5 years After Approval



Source: Revenue data from BioMedTracker, SEC 10-K filings, and company annual reports, as described in Table 1.

Figure 2: Proportion of U.S. vs. ROW (5-year revenue)



Source: Revenue data from BioMedTracker, SEC 10-K filings, and company annual reports, as described in Table 1.

Over all intervals of total revenue, the U.S. revenue share for this sample was approximately 71% (ROW 29%) – close to the proportion estimated in Frech et al. (Frech, Pauly, Comanor and Martinez 2023) for a much larger sample of older drugs. The ROW contribution is lowest among drugs with the lowest total revenue, at about 14%. Of note, only two drugs had total revenue in the 2 to 3 billion range, so the apparent increase of ROW contribution in that range may be noisy. At 39%, ROW contribution for the last category of drugs (“blockbuster” drugs; over \$4 billion in revenue) is greater on average than in the other categories.

Tabular results

The distribution of total (global) revenues and U.S. revenues alone is shown in Figure 1. DiMasi,

Grabowski, and Hansen (2016) have provided a frequently cited (and much discussed) estimate of the R&D cost of a new drug brought to market in their study period (up to 2010) of about \$2.6 billion in 2013 dollars. Applying their annual growth rate of 9% for clinical costs over the five-year period from 2013 to 2018, that estimate would have grown to about \$4 billion. (We assume in this illustration that the drugs we studied would have launched as late as 2018, one year after FDA approval.) From this, we judge a drug to be on track to cover its R&D cost in our observation period if revenue exceeds a benchmark value of \$2 billion.

Using the difference between actual revenue and this measure of R&D costs, only a minority of drugs in our sample are on track to be profitable— but there are a few blockbusters. Of the 22 drugs with revenues exceeding \$2 billion, most (14) also had U.S. revenues that exceeded \$2 billion. These drugs are ones whose U.S. revenues alone (without ROW contribution) would have made them profitable. Some analysts have proposed that only the U.S. market is relevant when firms plan R&D (Hooper and Henderson, 2022).

The count of 14 drugs is the minimum number of the 48 drugs that would have been available if ROW engaged in full free-riding. In reality, ROW revenue pushed 8 more drugs (for 22 in total) over the \$2 billion threshold. Hence, we can view 8 (out of 48) as a lower bound on the number of drugs for which ROW contributions made a difference. Had drug firms planned R&D thinking only of U.S. market profitability, they would have dropped the 8 drugs that needed ROW revenue to push them over the top.

However, comparing realized revenues to a uniform R&D cost raises a serious conceptual question: why did investors and drug firms advance the remaining 26 drugs to market if they were sure to be unprofitable? The answer must be that the *expected* R&D cost associated with taking the drug forward was always less than the *expected* future revenues at each stage in the development process. Either expected revenues were higher than realized revenues, or, for those drugs whose expected revenues at some point fell below \$2 billion, the expected additional R&D costs to take them forward from that point also fell below \$2 billion. In what follows, we consider only the first scenario, although we note the possibility that over the course of development, a drug whose prospective revenues fell might still be continued if the incremental R&D costs to bring it to market also fell. Given how many drugs never make it to market or generate quasi-rents below the \$2 billion mark, the distribution of expected revenues must be flatter than the distribution of ex post revenues. One way to account for that is to

flatten the distribution of ex post revenues to represent a rough guide to expectations. Ex post, the expectations for the low-performing drugs were overly optimistic.

To implement this idea, we redistribute some of the excess revenue of the 22 profitable drugs back to the 26 drugs whose realized revenue fell short, and divide it between the U.S. and ROW by prorating it on the same basis as actual revenues. If we add \$1 billion of overly optimistic forecasts to the actual revenues of the lower performing drugs, the additional revenue pushes 7 more drugs over the cost of R&D in the global market. Of those, 2 would have exceeded R&D cost based on U.S. revenues alone. Under this assumption about expectations, the difference that ROW-expected revenues made to the count of profitable drugs, compared to the count with U.S.-expected revenues only, is therefore 5 new drugs.

Summary. Subtracting revenues from ex post profitable drugs still leaves enough revenue for nearly all of them to be expected to be profitable. Adding this revenue to the drugs below the \$2 billion R&D threshold pushes several into the range of positive expected profits. In most of these cases, expected ROW revenues would have made a difference.

Because the drugs for which expected profits mattered were by assumption ones with low actual revenues, the welfare loss if those profits were missing would be positive but not large. The 8 drugs (out of 48) that made the cut because of realized ROW profits are of moderate value, and would have been lost without those profits. Hence, positive profits that contributed to the public good (in contrast to complete free riding) in ROW did add to global welfare.

Finally, although we assumed that the 14 drugs covered entirely by U.S. profits would have been taken to market even without ROW contributions, it is theoretically possible that their development was threatened at some point and only continued because expected ROW revenues made up a shortfall in expected U.S. revenues — but, actual US revenues were higher than forecasted. While these are all high-value drugs, their loss without ROW, though consequential, seems unlikely. Hence, we conclude that ROW profits (compared to ROW payment limited to marginal cost) made a positive contribution to global welfare.

Regression analyses of cross-drug ROW contributions

In the analysis above, we simply used the distribution of revenues by source. Importantly, this

showed that the ROW contributions were a higher percentage of world contributions for more successful drugs. To confirm that this finding is not due to confounding the revenue earned by a drug with its indication, we used multiple regressions to hold the possible confounding variables constant. One version classified drugs by the revenue intervals used in Figure 1. The regression results (Table 2) confirm the tabular and graphical results.

Table 2: Regression Coefficients for share of ROW contribution

Dependent variable:	ROW share of 5-year revenue		Overall ¹
Model:	(1)	(2)	
<i>Variables</i>			
Constant	0.103* (0.060)	-0.116 (0.158)	
Global revenue 1-2B	0.049 (0.111)		7 (14.6%)
Global revenue 2-3B	0.311 (0.185)		2 (4.2%)
Global revenue 3-4B	0.104 (0.121)		6 (12.5%)
Global revenue 4B+	0.284** (0.106)		14 (29.2%)
log(5-year global revenue)		0.045* (0.022)	7.02 (2.02)
Anti-infective	0.208* (0.109)	0.239* (0.120)	6 (12.5%)
Cancer	0.071 (0.125)	0.091 (0.119)	5 (10.4%)
Type 2 Diabetes Mellitus	0.120 (0.145)	0.227 (0.135)	4 (8.3%)
Hepatitis C	0.168 (0.112)	0.197* (0.109)	7 (14.6%)
<i>Fit statistics</i>			
Observations	48	48	
R ²	0.364	0.283	
Adjusted R ²	0.234	0.197	
$\bar{c}$	0.287	0.287	

*p<0.1; **p<0.05; ***p<0.01

¹ Summary statistics: Mean (SD) for *log(5-year global revenue)*; N (%) all else

The omitted category in the first regression is the smallest revenue cell, zero to \$1 billion. The regression in column 2 uses a log transformation of the total revenue for each drug. Results from column 1 indicate that drugs in the “blockbuster” category with over \$4 billion in total five-year revenue had significantly higher ROW shares than nearly all lower total revenue categories. That is, ROW spending was directed not at drugs that needed help to be profitable, but rather to drugs that were established bestsellers. On average, compared with drugs in the lowest revenue category, blockbuster ROW share was nearly 30% greater. The second regression in column 2 using log-transformed total revenue also demonstrates a significant, positive relationship between total revenue and ROW contribution. Drug characteristics associated with higher ROW were anti-infectives (both regressions) and hepatitis C drugs (second regression). We have no theory as to why authorities in ROW would have favored such drugs, but there may have been political pressure to foster them.

Discussion

If low realized revenue is correlated with low expected revenue, these results are not strong evidence of governmental authorities in ROW systematically increasing a large share of their contribution to profits for drugs whose U.S. revenues would fall short of expected R&D costs. These findings, therefore, are not consistent with either of the global public goods voluntary contribution models (the alliance model or the foresight sharing model). Nor are they consistent with the full free-rider model advanced by the Council of Economic Advisors (2018) and Hooper and Henderson (2022). They are most plausibly linked to the myopic bargaining model, in which drug firms with some global market power obtain some contributions toward short-run profits from authorities in at least some countries worldwide. If firms considering investing in new drugs expect to exercise similar leverage for successful research efforts, then the supply of new drugs will be larger than the suboptimal U.S.-only Nash equilibrium.

Optimality. Suppose we assume that the actual U.S. contribution to the global public good is the optimal contribution. (Though in reality, current U.S. contribution is likely a lower bound, for reasons to be discussed below.) If ROW contribution were also optimal in that sense, what would it be? To answer this question, we must adjust the ROW contribution based on U.S. values of population and income per capita. ROW population is larger than the U.S. population, but its average income or GDP per capita is lower. With some strong simplifying assumptions, we can ballpark roughly where the optimal world contribution would be and, therefore, how far

the current situation is from that optimum.

The U.S. population in 2021 was 332 million, and the population of the rest of the OECD was 1.044 billion, for a total of 1.376 billion (OECD, 2023). Thus, the U.S. population share of the total is 0.241. Additionally, estimates from Frech et al. 2023 show that the U.S. contributed 72% of the total world contribution (for MC = 0.24 U.S. prices).

Let us therefore make the simplifying assumption that the U.S. contribution at the global optimum would be the same as it is now. This amounts to ignoring the income effect of other countries' contributions on U.S. contributions. Further assume that, at the optimum, ROW countries would contribute the same relative amount as the U.S., scaled down for lower GDP.^[1] Since the ROW GDP per capita is about half as high as that of the US (World Bank, 2023), we divide the U.S. per capita contribution (from Frech et al. 2023) by 2 and multiply by the ROW population. This gives us our estimate that ROW countries' contribution should be \$461.47B, while the U.S. contribution would be unchanged at \$289.17 billion. Thus, the optimal total world contribution would be \$750 billion, nearly double (1.88 times) the current total world contribution.

While this estimate is rough and should not be taken literally, this calculation suggests that the current world system's contribution to the global public good of new drug R&D is below the optimum. If the U.S. contribution is held constant, ROW should contribute about twice what it does now.

Nevertheless, the U.S. contribution to profits, large as it is relative to ROW, may be thought to fall well below the marginal value to American consumers alone for a new drug (Hall and Jones, 2007). In theory, a monopolist who cannot price discriminate cannot capture all of the consumer surplus from a product (only 2/3 of it if demand is linear). In reality, the extent of capture ("appropriability" in the literature on innovation) appears to be far less (Frech, Pauly, Comanor and Martinez 2022; Philipson and Jena, 2006). Further, the high prices of new patented drugs are only temporary. It therefore seems that underinvestment in R&D as a public good is suboptimal across the globe - not just due to the behavior of ROW. In fact, Nordhaus has found low levels of appropriability across the economy (2004).

When considering drug R&D, part of the problem is that, from available data, we cannot identify

the unresearched and undeveloped foregone drugs, nor how much benefit they would bring in terms of additional health attained relative to the cost of moving them through FDA approval to market. The fact that some drugs in our sample were FDA approved but may have never launched, or had failed launches, suggests how imprecise the process can be. Further work on the drug pipeline — for example, identifying drugs that were developed up to a point and then canceled because they were expected to just miss profitability targets — would be helpful.

Footnote

[1] As mentioned above, scaling by GDP for the value of health, e.g. the value of a statistically life, is roughly supported by empirical work and is often done in practice.

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Footnote

[1] As mentioned above, scaling by GDP for the value of health, e.g. the value of a statistically life, is roughly supported by empirical work and is often done in practice.